Following the recent announcements, this frequently asked questions document has been produced in an attempt to provide you with as much information in the time period available.

Questions?	Answers
What does 'going into administration' mean?	Going into administration means the Company is being taken under the management of an administrator (a licensed insolvency practitioner). The administrator assumes control of the Company from the current Directors and will manage the business from this point onwards.
What has happened to the Companies?	As you may be aware, Molson Group Limited has been experiencing significant financial difficulties over the past few months. The Group has faced near-term funding needs driven by challenging macroeconomic factors including weakened UK demand and uncertain trading conditions that are expected to continue. The Directors have been actively seeking a solution, and a team from PwC has been supporting them in exploring a sale of the business or other options. Regrettably, despite best efforts, it has not been possible to find a buyer for the UK operations of the group. Therefore, the Directors have taken the difficult decision to place certain companies within the group into administration. Toby Banfield, Tom Crookham and Ross Connock of PwC have been appointed as joint administrators of Molson Group Limited, and Tom Crookham, Vesela Romagnoli and Ross Connock have been appointed as Joint Administrators of Molson Equipment Services Limited ("MES"), Capital Equipment Finance Limited ("CEF"), Aggregate Processing Solutions Ltd ("APS"), and Molson Scotland Limited ("MSL") (together, the "Group"). These are the main trading companies within the group.
As my employer can't pay my redundancy pay, what should I do?	Because your employer is insolvent, it cannot pay you amounts that may be due to you as a result of your redundancy. There is a claims process which is administered by the Redundancy Payments Service ('RPS') and details of the process and how to make your claim can be found at https://www.gov.uk/claim-redundancy You will receive a formal letter from the administrators confirming your redundancy within 7 working days from the date of your redundancy. Contained within this letter will be all the information you will need to make your claim to the RPS, including a unique case reference number (beginning CN), that you will need to access the RPS online claims portal. If you have recently moved or if you are unsure whether your correct address is held in Company records, please contact HR or uk_molson_employees@pwc.com, providing your NI Number, old address and new address details.
Will my outstanding commission be paid?	We can't make a decision on any bonus and commissions accrued and not paid that may be due to you until we're clear on the value of all amounts due. Once we have undertaken a review we will make a decision and communicate this to you.
How do I claim my statutory payments from the RPS?	You can make your claim by using the Redundancy Payments Online service. More details can be found on the government website by using the following link Redundancy Payments Service fact sheet at https://www.gov.uk/claim-redundancy

	If you need help with the online form, or if you do not have internet access and so need to make your claim over the phone, please contact the **RPS on 0330 331 0020.** Before you can make your claim, you will need to receive the unique case reference number mentioned above which will associate your claim to the Company which made you redundant. This will be provided to you within your redundancy letter and sent to you as soon as possible. **In order that your claim can be reviewed and considered for payment by the RPS, please ensure that as soon as you receive your redundancy letter with the unique CN reference number, you complete your online claim form in order that the RPS can process your claim and make payment promptly.** Details of the information that you'll need to make your claim can be found at https://www.gov.uk/claim-redundancy
What can I claim from the RPS as a result of my redundancy?	As the Company which employed you is insolvent, it can't pay you for amounts owed to you under the terms of your Contract of Employment which might include notice pay, redundancy pay, unpaid wages up to the date of Insolvency and pay in lieu of holiday accrued but not taken. The RPS will consider claims for statutory payments, more details of which can be found at: https://www.gov.uk/claim-redundancy All claims paid by the RPS are paid up to the current statutory maximum weekly rate of pay, which is paid currently at £751.00. More information about the claims process can be found at: https://www.gov.uk/your-rights-if-your-employer-is-insolvent/after-you-apply What you may be paid by the RPS depends on your circumstances. The RPS can pay: ● Statutory Redundancy pay: if you've worked for your employer for at least 2 years, ● Holiday pay accrued but not taken in the current holiday year, ● Unpaid wages, from 01 November 2026 to the date of appointment, overtime and commission and; ● Compensation for failure to receive statutory notice (if you've worked for your employer for at least 1 month). You can find further information regarding what you can / can't claim from the RPS on the gov.uk website (link below): Explaining your redundancy payments-GOVUK
I'm on maternity / paternity leave. Can I still make a claim for statutory maternity pay (SMP)?	Yes, and you will also be able to claim statutory redundancy pay, if you have worked for your employer for 2 years. Your claim will be based on your contractual rate of pay. However, for any outstanding SMP due to you or future payments that you are entitled to claim, you will need to contact HMRC on 0300 322 9422 and advise them that you have been made redundant and that the Company is no longer able to make payment to you for SMP.

I'm on sick leave. Can I still make a claim through the RPS?	A claim can be made to the RPS. However, additional information will be required by the RPS to determine whether a claim will qualify for payment. If you are unsure of your SSP position, please contact uk_molson_employees@pwc.com
What contact am I likely to receive from the RPS after I make my initial claim?	You will initially receive an automated email acknowledgement of your claim being made. You will then be provided with a personalised claim reference number (LN reference). Your LN reference will be provided when either, an element of your claim has been approved for payment or, an element of your claim has been rejected, or when your statutory notice period has expired. Accordingly, employees will receive their LN reference numbers at different stages to each other throughout the process. If you indicated on your initial claim that you have a claim for notice pay, the RPS will write to you (either by post or email) at the end of your statutory notice period, telling you how to make your claim. You will need your LN reference number when making your online claim for statutory notice pay.
Will I receive settlement of all my claims from the RPS at the same time?	No. The RPS has a different department to process each category of claim (i.e. arrears of pay, holiday pay, redundancy and notice pay). It is therefore likely that each element of your claim will be settled at different times. Your notice pay is likely to be the last element of your claim that is paid, as this will not be considered until the end of your notice period, which could be up to 12 weeks after you were made redundant.
How can I contact the RPS?	The RPS can be contacted by telephone on 0330 331 0020 or by email redundancypaymentsonline@insolvency.gov.uk You should have your CN reference number, National Insurance number and if appropriate, your LN reference number when contacting the RPS.
What should I do if I disagree with what the RPS has paid me?	In the first instance, you should contact us at uk_molson_employees@pwc.com as soon as possible. You may be asked to provide additional evidence you hold to support your claim (e.g. copy payslips, contract of employment etc.). You may then be advised to contact the RPS to seek amendments to your original claim.
I'm not a UK National, can I still make a claim?	If you have a UK National Insurance number and are paid through the Company's PAYE scheme, a claim can be submitted for consideration by the RPS.
If the RPS does not pay my claim in full, what happens?	You will be a Creditor of the Company. Employee creditor claims can be either unsecured claims or preferential claims. Preferential claims would include unpaid wages up to £800 (and subject to a time limit) as well as all pay in lieu of holiday accrued. Any claims which are not preferential claims, will be unsecured claims. Further details regarding creditor claims are below.

What does it mean if I am a creditor of the Company?	There are three main types of creditor: **Secured creditors** have security registered at Companies House. When the secured creditor has a **fixed/standard** charge over an asset, the secured creditor will be paid out of the realisations from that specific asset, after the costs of realising the asset have been deducted. **Preferential creditors** primarily consist of employees for arrears of wages, accrued holiday pay, unpaid contributions to occupational pension schemes and state scheme premiums, , all within certain limits. As of December 2020 this will also include certain aspects of HMRC's claim, these claims will rank as secondary preferential claims (paid after the employees claims) and consist of the VAT, PAYE and NIC deductions. Preferential creditors rank ahead of all other creditors when are achieved from assets where there is no fixed charge registered. **Unsecured creditors** are all other 'creditors who are owed monies' (with the exception of shareholders/members). Unsecured creditors rank below preferential and secured creditors.
How much will my creditor claim be if I am made redundant?	Although the Redundancy Payments Service ("RPS") will pay statutory amounts to redundant employees, it may be that the amount you receive is less than your entitlements under your Contract of Employment. This might be because: ● the amount of a week's pay is greater than the current statutory maximum rate applied by the RPS; ● your contractual notice is greater than the statutory entitlement; ● or because you have a contractual entitlement to an enhanced redundancy payment.
How soon after being made redundant can I make my claim as a creditor?	Other than letting us know if you change your address or contact details, you don't need to take any action to make your claim as a creditor. If there are funds to share amongst creditors, we will contact you to agree your claim amount.
Will you calculate my claim for me or do I have to work out the amount of my claim?	We will calculate your contractual entitlements as well as showing any gross amounts paid to you by the RPS to arrive at your residual claim amount.
How can I lodge a claim against the Company for amounts owed to me?	Unless we tell you otherwise, we will calculate the amount of your claim based on your Contract of Employment and information provided by the Redundancy Payments Service. Your calculated claim will be sent to you by post with guidance on action that you need to take and by when.
What information will I need to provide to support my creditor claim should I disagree with the calculated claim?	If you disagree with our calculations of your claim you may be asked to provide evidence to support your claim. This could be your Contract of Employment, payslips or other documents in your possession.

How and when will you contact me regarding my creditor claim?	We will only contact you regarding your claim if there is money to be shared between the creditors. Updates on the creditor status will be included in our 6 monthly progress report.
Will tax and national insurance be deducted from my dividend payment?	We will comply with HMRC guidance when calculating the amount to be paid to you. Any tax and national insurance deductions are paid to HMRC when any dividend payment is made. If you believe that tax and/or national insurance has been deducted in error, please speak to HMRC to discuss how a refund can be processed. We will be unable to deal with any queries or refund any deductions made.
Will payment be made directly into my bank account or do you need to send me a cheque?	Any preferential creditor claims due to you may be made either by cheque or into the bank account details provided from the Company's records, therefore should you require your payment to be made into a different bank account, or your personal details change i.e you move address or you have a change of name, it will be your responsibility to keep us informed of any such changes.
If I make a claim to the Redundancy Payments Service, will they become a creditor for amounts paid to me?	Yes, the RPS will make a claim for amounts paid to you. Their claims will either be preferential or unsecured, depending on what their claim is for. You can find more information about how and what you can claim from the RPS using the following link: Redundancy Payments Service fact sheet at www.gov.uk
What information can creditors expect to receive from you?	As administrators we have to prepare and send out our proposals setting out how we intend to achieve the purpose of administration within eight weeks of our appointment. Our proposals will be circulated via publication on this website. The administrators are also required to provide a written update on the administrations to all known creditors every 6 months. This report will be sent within one month of every 6 month anniversary or earlier if an administrator vacates office or an extension to the administration is granted.
What are my rights as a creditor and where can I find further information in relation to the administrators fees?	You can find information on the administrators fees and your rights at: https://www.icaew.com/-/media/corporate/files/regulations/insolvency/creditors-guides/2021/administration-creditor-fee-guide-1-april-2021.ashx?la=en Please email uk_molson_employees@pwc.com if you'd like a paper copy free of charge or have any questions.
Can I opt out of receiving information as a creditor?	Creditors have the right to elect to opt out of receiving certain documents about insolvency proceedings. Any election to opt out will not affect a creditor's entitlement to receive dividends, should any be paid to creditors. Any formal opt out request should be emailed to uk_molson_employees@pwc.com

How do I tell you if I have concerns about how the Company was managed?	One of our duties is to look at the actions of anybody who has been a statutory director of the Company in the three years before our appointment. We also have to decide whether any action should be taken against anyone to recover or contribute to the Company's assets**.** If you think there is something we should know about, please contact us at uk_molson_employees@pwc.com This is part of our normal work and doesn't necessarily imply any criticism of the directors' actions.
What other support is available to me?	General queries, employment rights - www.gov.uk Statutory Maternity Pay or Sick Pay – Statutory Payments Disputes 0300 322 9422 Claiming benefits – Jobcentre Plus 0800 055 6688 Tax Credit Helpline – HMRC 0345 300 3900 Money Advice Service – 0800 138 7777 www.moneyadvice.org.uk Mental health support: Mind, Mental Health and Money Advice from Mental Health UK , Samaritans Lighthouse support
What's going to happen to my pension?	A specialist pension team will be reviewing the company policies. If you have any questions around your pensions, please contact the providers.
What's happening to my benefits?	A specialist pension team will be reviewing the Company's policies.
What will happen to my Company phone, iPad/tablet, laptop, car, van, keys?	If your role has been made redundant, you will no longer be entitled to a company car and you will no longer be insured to drive company vehicles from the date your employment terminates. **Company cars:** If you have a company car please contact uk_molson_employees@pwc.com who will explain what happens next. You maybe asked to return this to your usual company site or drive it home and ensure it is secure until collection can be arranged. **Leased cars:** If you have a leased car, your details will be passed to the leasing company to arrange a time that is convenient to you for collection of the vehicle. **Vans:** If you have a van, with your own tools and company stock in the van, you will be able to take your van home tonight so that you can remove your tools. You should then bring the van back to your nearest depot by Monday 9 November so that the stock can be emptied and counted. If you are unable to return your van to a depot, you should contact the uk_molson_employees@pwc.com and arrange for collection **Laptops / Tablets:** Your access to the company network has been disabled. You can take your laptop home so that you can remove any personal data from your hard drive. You will not be able to access the 'M Drive' – if you have personal data on the 'M Drive', you should send an email to uk_molson_employees@pwc.com, providing your name, address and

	email address and noting what data they need to access to/ returned to them. All such requests should be made by 5pm on Tuesday 10 November 2026, failing that the laptops will be wiped. **Phones:** Your phone will no longer be able access the company network. You can take your phone home to allow you to remove personal data. All phones should be returned to either your local depot or contact uk_molson_employees@pwc.com. If you would like to keep your telephone number, please put a request in writing to uk_molson_employees@pwc.com and the company will try to assist. There may be an opportunity for you to buy your handset – again, please put a request in writing to uk_molson_employees@pwc.com. **Keys:** Any key for access to sites or offices must be returned to the site/depot manager/representative. Unfortunately, due to health and safety reasons, the Administrators cannot allow unauthorised access to the sites. Should individuals wish to collect personal items from site, you need to make an appointment with the Molson site manager/depot manager or email uk_molson_employees@pwc.com.
Do I still need to complete my timesheet?	You must ensure you clock out for the day before leaving site, this will enable the Administrator's to ensure the wages owed to you for time worked is paid to you.

Ross Connock, Tom Crookham and Toby Banfield have been appointed as Joint Administrators of Molson Group Ltd to manage it's affairs, business and property, and act without personal liability. The Joint Administrators are licensed in the United Kingdom to act as insolvency practitioners by the Institute of Chartered Accountants in England and Wales.

Ross Connock, Tom Crookham and Vesela Romagnoli have been appointed as Joint Administrators of Molson Equipment Services Ltd, Capital Equipment Finance Ltd, Aggregate Processing Solutions Ltd and Molson Scotland Ltd to manage their affairs, business and property and act without personal liability. The Joint Administrators are licensed in the United Kingdom to act as insolvency practitioners by the Institute of Chartered Accountants in England and Wales.

The Joint Administrators are bound by the Insolvency Code of Ethics which can be found at: https://www.gov.uk/government/publications/insolvency-practitioner-code-of-ethics.

The Joint Administrators may act as controllers of personal data as defined by UK data protection law depending upon the specific processing activities undertaken. PricewaterhouseCoopers LLP may act as a processor on the instructions of the Joint Administrators. Personal data will be kept secure and processed only for matters relating to the Joint Administrators appointment. Further details are available in the privacy statement on the PwC.co.uk website or by contacting the Joint Administrators.